# The Public Schools of Brookline

FY2010 Recommended Preliminary Budget

William H. Lupini February 12, 2009

The Strategic Plan of The Public Schools of Brookline

"To ensure that every student develops the skills and knowledge to pursue a productive and fulfilling life, to participate thoughtfully in a democracy, and succeed in a diverse and evolving global society."

Our four (4) strategic areas of focus:

- 1.) Academic Excellence through Content, Pedagogy and Relationships;
- 2.) Educational Equity;
- 3.) Thriving in a Complex Global Society; and
- 4.) Continuous Improvement using data

We are committed to a superlative system of service and effectiveness that our residents have every right to expect of their public school system.

## **Source of Growth Revenue**

State Aid	(\$2.46M)
Property Tax	\$5.27M
Other – Local Receipts	(\$.25M)
Available to Town and Schools	\$2.55M
Net Growth to School Operating Budget / After Town School Partnership (Benefits, Energy, Fixed Costs, etc.)	\$.95M

FY2010 Benefit Cost Growth		
Health Insurance	\$518K	
Future Health (OPEB)	\$128K	
Other Benefits (Pension, Worker's Comp., Unemployment)	\$134K \$780K	
	4	

Growth Revenue Available (Net)	\$735,756
Expenditure Increases	\$2,636,988
Net Structural Deficit	(\$1,901,232)

### **Growth Revenue Available**

State (Town/School Partnership)\$953,031Circuit Breaker Reduction (70%)(\$150,000)METCO(\$146,400)Additional Reserve\$79,125

Total FY10 Funding

\$735,756

### **Expenditure Increases**

Special Education	\$495,000
Step/Lane Increases	\$600,000
Enrollment	\$406,488
Program Improvements	\$315,000
Contracted Services	\$50,000
FY09 Deficit	\$170,500
Contingency Reserve	\$600,000

#### \$2,636,988

### **Program Improvements**

Think Math!	\$50,000
Math Previewing	\$25,000
Elementary World Language Staff	\$100,000
Special Education Reorganization	\$120,000
Enhanced School Health Grant	\$20,000
	\$315,000

#### Recommended Reductions to achieve \$1.9M to close Budget Gap

#### **Major Goals**

- Address the Strategic Plan
- Accommodate for Elementary Growth Staff and Materials
- Central and Administrative Reductions
- Restructure of Special Education
  - Central Reorganization
  - Create Team Facilitator Roles at Each School
- Restructure Administration at Brookline High School

## FY2010 Special Education Reorganization

Current Staff	FTE		Proposed Reorganization	FTE	
Administrator(s)	4.00		Administrator	1.00	
Team Facilitator	1.00		Team Facilitator(s)	8.00	
Social Workers	1.80		Out of District Team Facilitator	1.00	
Teacher	1.00				
	7.80	\$622,863		10.00	\$743,000
Net New Cost \$120	,000				

## **FY2010 Brookline High School Administrative Reorganization**

Assistant Headmaster	1.0	Provost	1.0	
Curriculum Coordinator Pupil Support Services	1.0	Lead Guidance Counselor and Stipend	0	(\$94,100)
Administrative Team Clerical Support BHS (Including Deans, Guidance and Medical)	11.5	Restructured Pooled Resources	9.0	(\$114,200)
	13.5		10.0	(\$208,300)

## **Central and Administrative Reductions**

	FTE	Total Cost
Administration		
Modify Substitute Caller Functions	1.00	\$26,930.00
Payroll Administrator – Consolidations with Town	1.00	\$66,880.00
Unit B Position – Early Childhood	1.00	\$75,000.00
BHS Administration Leadership Restructured	1.00	\$94,100.00
Administration – Total	4.00	\$262,910.00

Clerical		
Clerical – Central Administration	2.00	\$103,026.83
Clerical – BHS Restructure within BHS – Pool Resources	2.50	\$114,200.00
Clerical – Total	4.50	\$217,226.83

### **Teacher Reductions**

Elementary	FTE	Total Cost
Math Specialists	2.25	\$135,700.00
Literacy Specialists	2.00	\$122,200.00
BHS Teaching Staff – Headmaster will reallocate based on enrollment decrease and course selection demand	4.60	\$283,900.00
Teacher Total	8.85	\$541,800.00

\* Note: Separately FY2010 Budget includes 6.5 FTE Teacher additions for Elementary enrollments

## **Special Education Aides**

Aides	Head Count	Total Cost
Special Education Aides	15.00	\$372,750.00
Aides – Total	15.00	\$372,750.00

Restructure plan will reallocate existing resources (188.4 FTE) – 15 Classroom Aides – (12.66 FTE) to achieve reduction and allocate one full time program Aide to each Kindergarten.

Responsibility and accountability for resource allocation to reside at school under new Team Facilitator/Chairperson reporting directly to the Special Education Director and School Principal.

## **Library Assistants**

Elementary Library Assistants	FTE	Total Cost
Library Assistants	5.40	\$226,557.30
Elementary Library Assistants - Total	5.40	\$226,557.30

Reduction at all preK-8 Schools

## **Other Support Services**

Other Support	FTE	Total Cost
Technology Replacement Schedule	0.00	\$100,000.00
Tech Support Reduction	1.00	\$51,641.09
Travel/Conferences	0.00	\$17,000.00
METCO Social Worker	1.00	\$66,400.00
Steps to Success Staffing	1.00	44,946.38
Other Support - Total	3.00	\$279,987.47

### **Net Summary of Staff Reductions**

Administrative/Clerical	8.5 FTE	\$480,137
Teachers	8.85 FTE	\$541,800
Aides	12.66 FTE	\$372,750
Library Assistants	5.4 FTE	\$226,557
Other Support Services	3.0 FTE	\$279,987
Total	38.41 FTE	\$1,901,231
Enrollment Staff (Teachers)	6.5 FTE	\$406,488
Program Improvement (Special Education and Enhanced Health)	2.4 FTE	\$140,000
	29.51 FTE	\$1,354,743

### **Efficiency Actions FY05 – FY09**

<ul> <li>Payroll Office Consolidation (FY2009)</li> </ul>	\$62,500
<ul> <li>Library Assistant Consolidation (FY2008)</li> </ul>	\$18,200
<ul> <li>Modification of Advertising Strategies (FY2008)</li> </ul>	\$25,000
<ul> <li>Teaching &amp; Learning Clerical Consolidation (FY2008)</li> </ul>	\$55,300
<ul> <li>Transportation/Custodial Clerical Consolidation (FY2008)</li> </ul>	\$47,300
<ul> <li>Eliminate One (1) School Bus (FY2008)</li> </ul>	\$53,100
<ul> <li>Eliminate One (1) Bus Monitor Position (FY2008)</li> </ul>	\$17,327
<ul> <li>Eliminate Practice of Hiring Retirees (FY2008)</li> </ul>	\$100,954
<ul> <li>Eliminate Permanent Building Substitute Positions (FY2008)</li> </ul>	\$58,400
<ul> <li>Replace Three (3) Custodial Positions with Contract Services (FY2008)</li> </ul>	\$21,900
<ul> <li>Eliminate One (1) School Bus (FY2007)</li> </ul>	\$52,200
<ul> <li>Eliminate One (1) Bus Monitor Position (FY2007)</li> </ul>	\$16,526
<ul> <li>Replace Four (4) Custodial Positions with Contract Service (FY2007)</li> </ul>	\$27,200
<ul> <li>Consolidate Coordinator Positions – Educational Technology and Library (FY2007)</li> </ul>	\$81,800
<ul> <li>Reduce Technical Support Staff – Applications Mgr. and Webmaster (FY2007)</li> </ul>	\$117,600
<ul> <li>Eliminate One (1) School Bus (FY2005)</li> </ul>	\$52,560
<ul> <li>Eliminate One (1) Bus Monitor Position (FY2005)</li> </ul>	\$15,234

### **Restoration and Supplemental Package**

#### Contingent Upon State Aid – Proposed Hotel/Meals Tax Federal Stimulus

Reduce One-Time allocation to Budget	\$125K – 250K
Fund to Support School Improvement Plans	\$300K
Steps to Success – 1.0 FTE	\$45K
METCO Social Worker – 1.0 FTE	\$66K
Restore Technology Replacement Schedule	\$100K
Implement Grade 7 Health	\$67K
Expand After School Programming	\$12K